Making Small Work of Large Brownfield Projects The Uniroyal Project

Mishawaka, IN Mayor Jeff Rea

Some of the Basics

- Mishawaka population 49,600
- Staff of One to work on brownfields
- Uniroyal Property
 - 53 Buildings
 - 2 Million Square feet
 - 3,000 linear feet of River Frontage
 - Industrial uses since 1830's
 - Company Bankrupt





































Uniroyal Issues

- Control of Property
- Environmental Issues
- Back Taxes (\$4 Mil)
- Costs of Cleanup/Demolition
- How to pay?

- End Use
- Surrounding Properties
- Staff time and resources
- Partners

Our Partners

- Legal Counsel
- Environmental Consultant
- **EPA**
- IDEM
- IFA
- City Staff

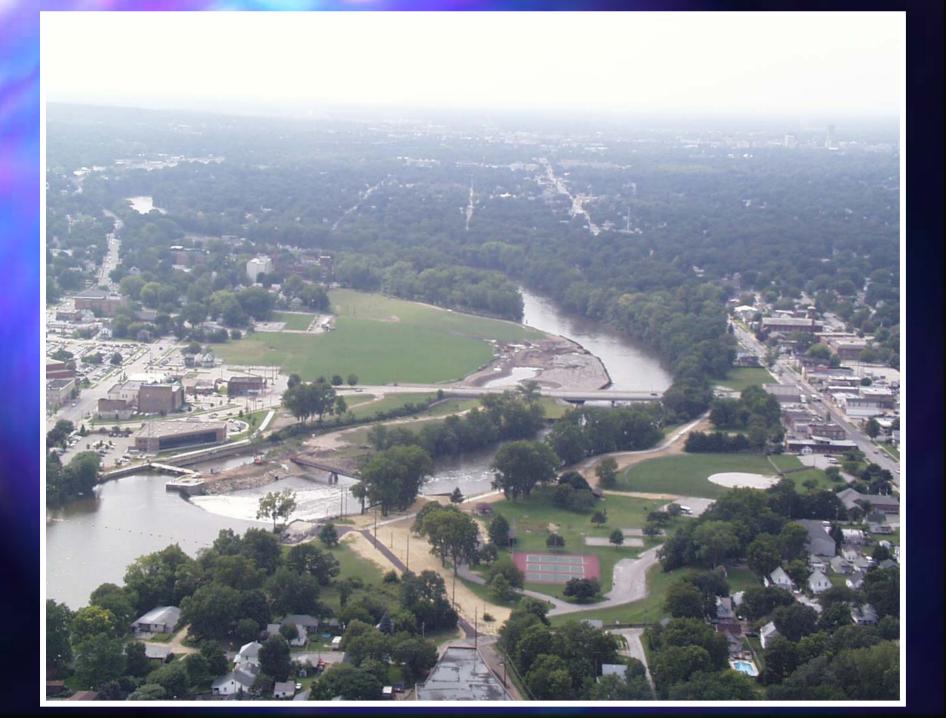
- DOJ
- State of Indiana
- Federal Government
- Contractor

How did we Pay?

- State Brownfield Site Assessment
- TIF
- State Brownfield Loan
- **■** EPA
- ISTEA
- CMAQ

- CDBG
- City Funds



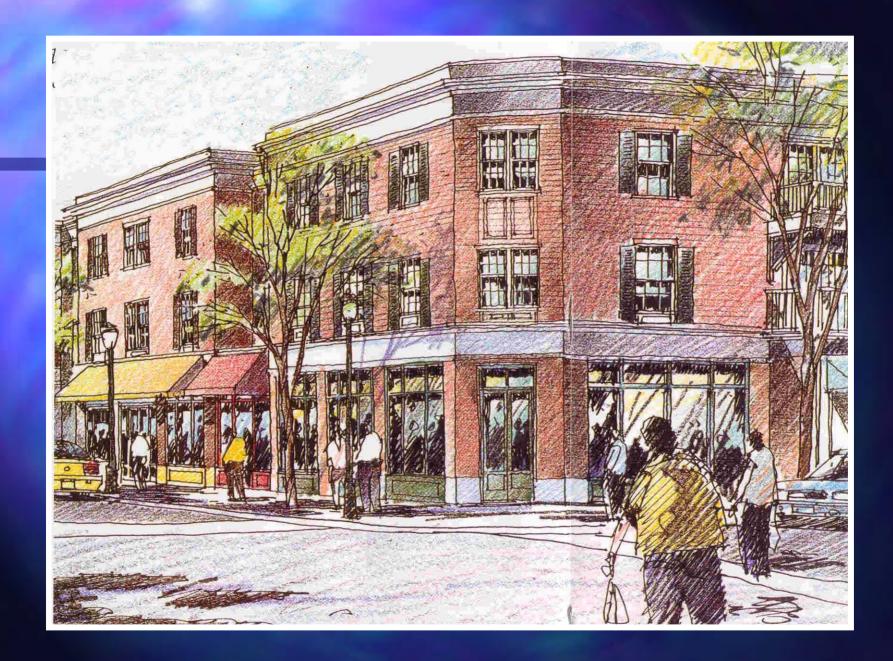






















Conclusion-Lessons Learned

- Patience- These things take time.
- Assemble the right team
- Think outside of the box
- Stick with your vision

- Involve the Community
- Don't make it a Science Project
- Hard Work

Thank You

For more Information
Contact Mayor Jeff Rea
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Or visit www.Mishawakacity.com